



Government
of the Murmansk region



85
MURMANSK
REGION
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MURMANSK REGION — A FLAGSHIP OF ARCTIC DEVELOPMENT

REGION'S ADVANTAGES



RUSSIA'S NORTHERN SEA GATE

direct access to the World Ocean and the Northern Sea Route without the need to sail international straits



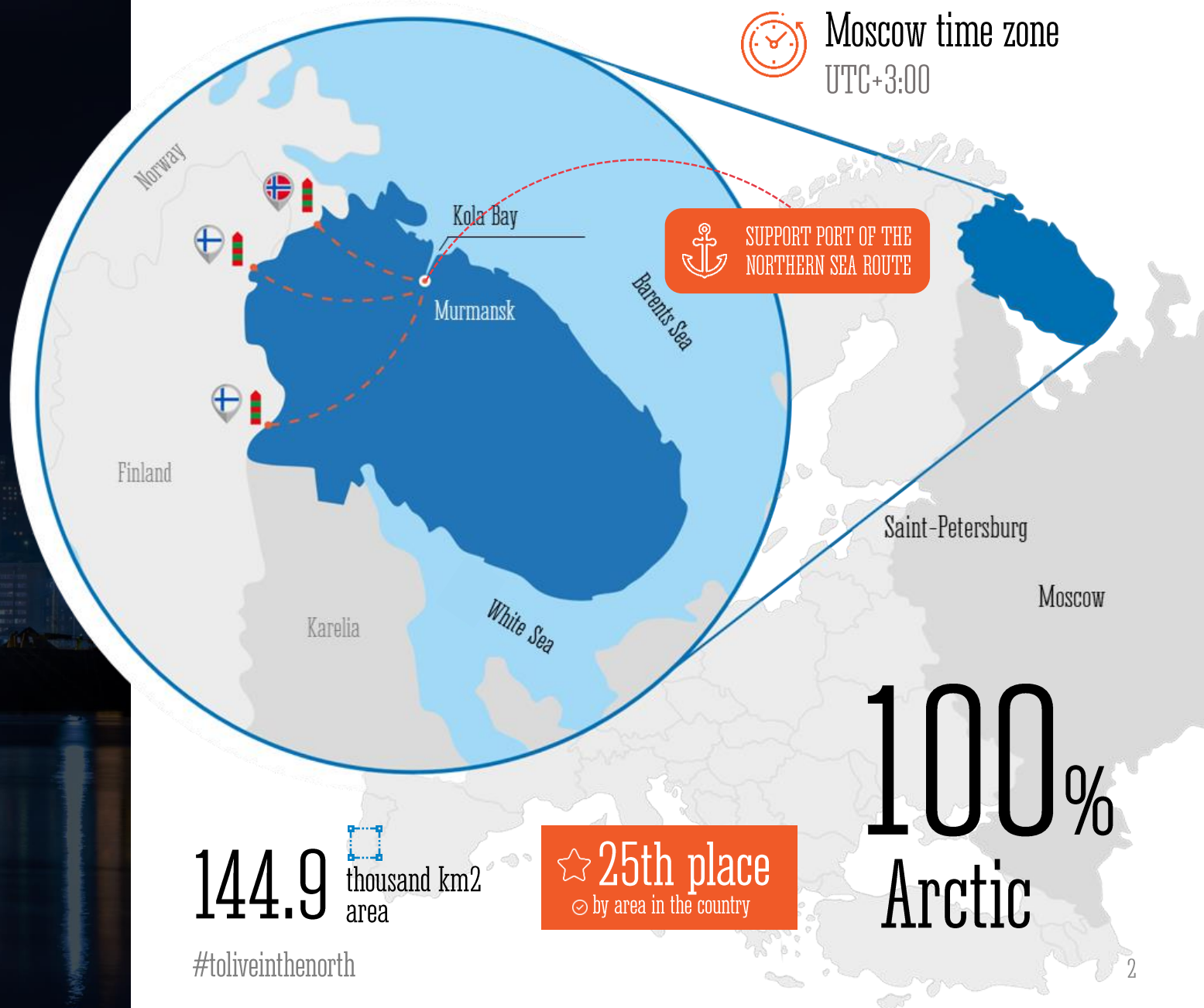
1.5 hours flight to St. Petersburg
(1340 km along the highway)



2 hours flight to Moscow
(1942 km along the highway)



Administrative center
Hero City of Murmansk
**THE WORLD'S LARGEST CITY
IN THE ARCTIC CIRCLE**





All roads lead
to the
Murmansk
region



3 SEA PORTS



Murmansk



Kandalaksha



Vitino



3713 km
LENGTH OF HIGHWAYS



2 AIRPORTS



Murmansk International Airport



Khibiny Airport



Kirovsk



870 km

LENGTH OF PUBLIC
RAILWAY TRACKS

TRANSPORT ACCESSIBILITY

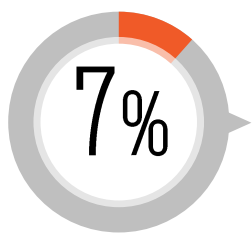



LOGISTICS

MURMANSK — WORLD'S LARGEST ICE-FREE PORT
IN THE ARCTIC CIRCLE

56,3  m tons
in 2022

BY 4,7%↑



 of national ports
and distribution
transshipment
complexes freight

the Murmansk
Seaport is in the

TOP-5

of Russia's largest
ports by freight



LEADER IN CARGO
TURNOVER
among the ports of
the Arctic basin



RUSSIAN NUCLEAR
ICEBREAKER FLEET'S BASE

VITINO INTERNATIONAL SEAPORT



Mikhail Mishustin signed an order
to organize the work of the port



Designed to work with the countries of the Asia-Pacific region

KEY DEVELOPMENT PROJECTS

COMPREHENSIVE DEVELOPMENT OF MURMANSK TRANSPORT HUB

up to
↑ **80**
m tons per year
cargo transshipment
by 2030

₽37.7B
allocated by the Government of
the Russian Federation
construction started
in 2023

✓
Largest transport hub
at Russia's
northern shores

CONSTRUCTION OF THE
VOLKHOVSTROY – VYKHODNOY
RAILWAY BRANCH

₽43.4b in investment
1326 km – length

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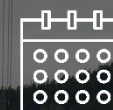


LAVNA COAL TRANSSHIPMENT
TERMINAL

₽71b in investment
18 m tons per year

December 2023
CONSTRUCTION COMPLETION

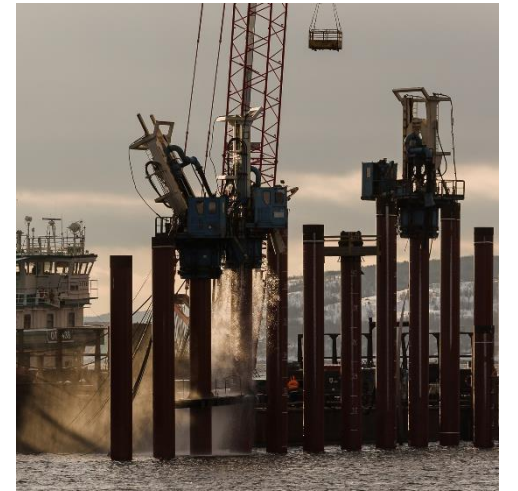
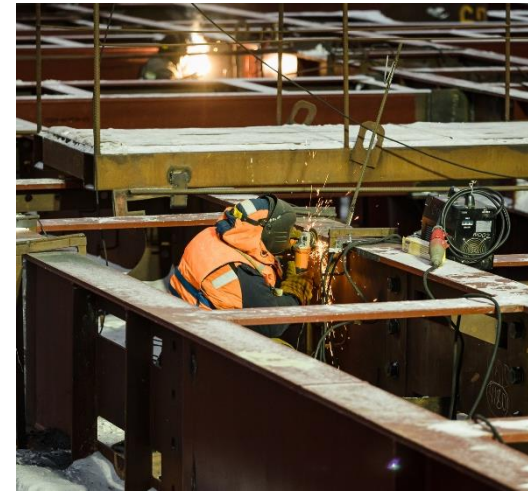
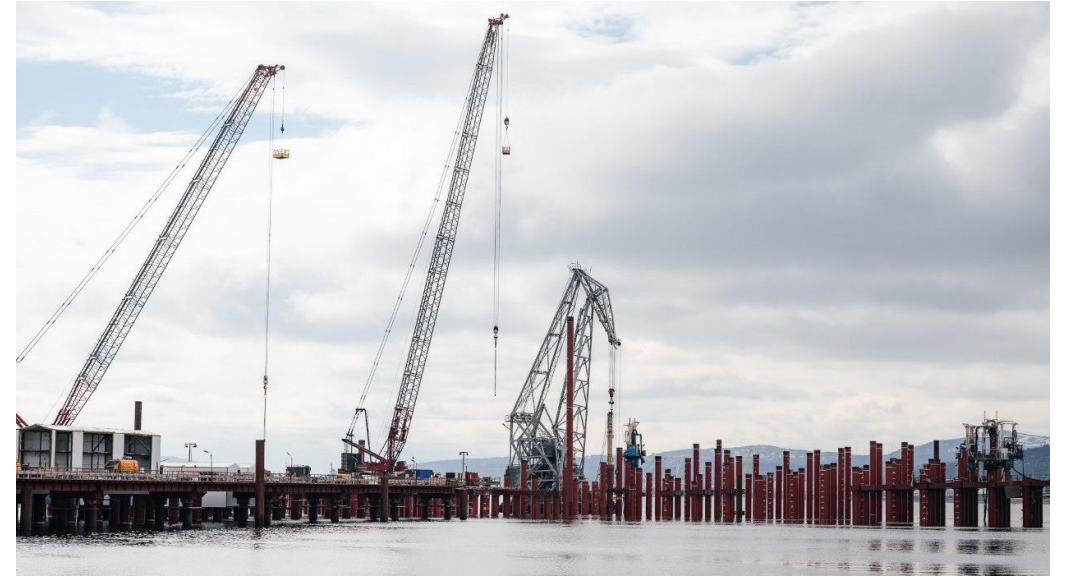
START OF OPERATION



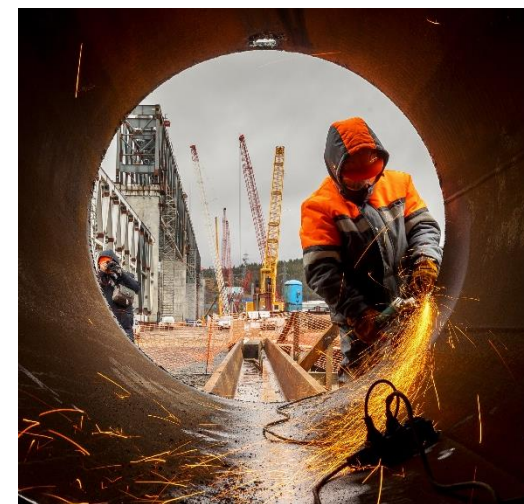
December 2023

the readiness of key
projects is MORE than

80%

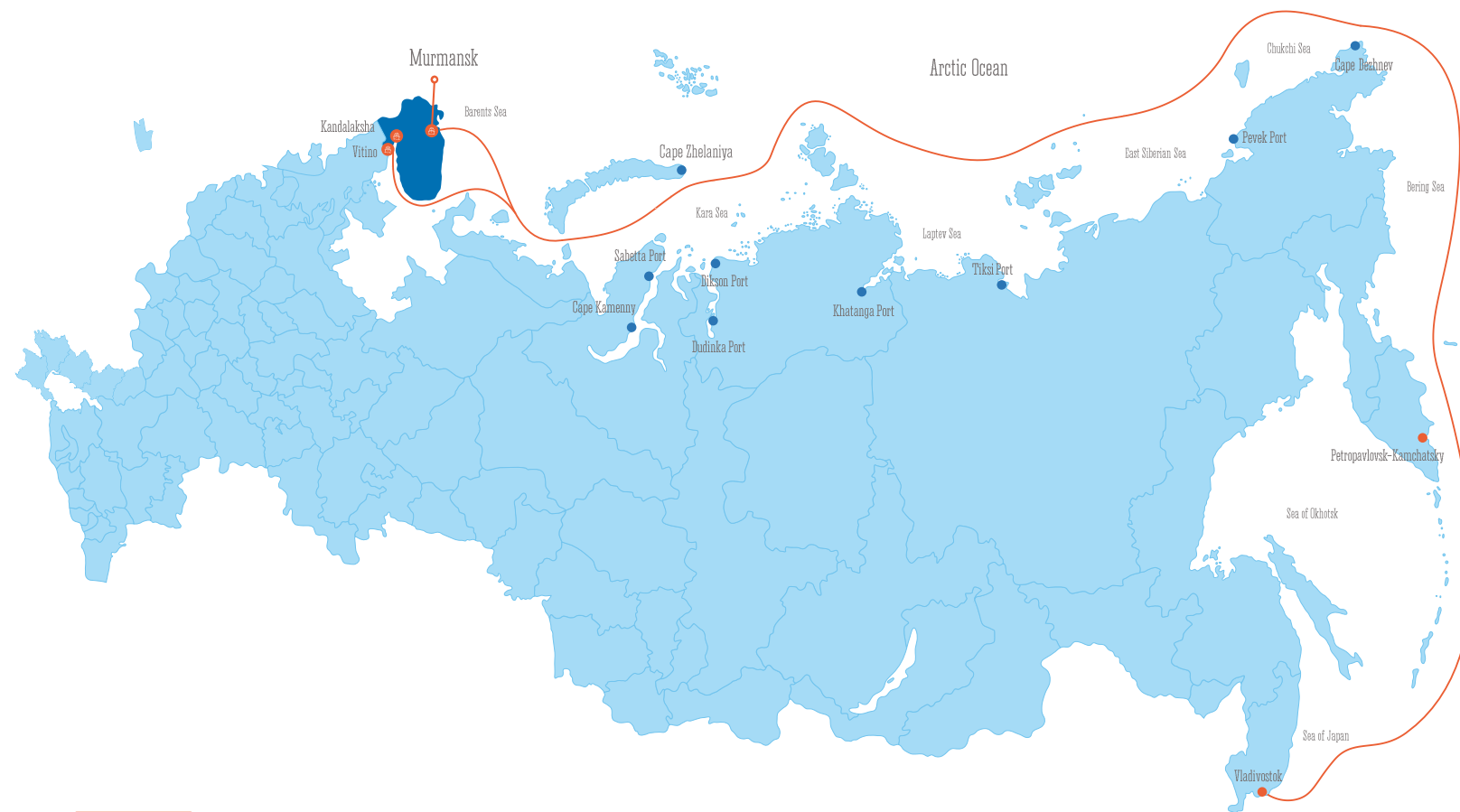


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MURMANSK — NORTHERN SEA ROUTE'S BASE PORT



Transport corridor

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NORTHERN SEA ROUTE

Russia's main shipping
artery

BY **40%** SHORTER

distance from the
European part of Russia
to the East

DEVELOPMENT OF THE NORTHERN SEA ROUTE

THE NORTHERN SEA TRANSIT
CORRIDOR. WESTERN TRANSPORT
AND LOGISTICS HUB

11 m tons / 1m TEU annual capacity



TULOMA TERMINAL
FOR TRANSSHIPMENT
OF MINERAL
FERTILIZERS

4-6 m tons per year

Offshore LNG Transshipment
Complex

10,4 m tons per year



Support base for offshore
project maintenance

1 m tons per year

POLAR EXPRESS

construction of the transarctic
underwater fiber-optic
communication line
Murmansk - Vladivostok

12,5
thousand km
of fiber optic cable

RESOURCE BASE OF THE REGION

~ 30%



of all known minerals are concentrated in the bowels of the region

~ 75%



chemical elements of the periodic table

> 60



large explored deposits

Share in national output

100%

Apatite and nepheline concentrates

100%

Loparite concentrate

95%

Nickel

10%

Iron ore concentrate

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RESOURCE POTENTIAL

of the Murmansk region

> 79%

OF PHLOGOPITE RESERVES

☑ of Russia

> 70%

OF VERMICULITE RESERVES

☑ of Russia

> 50%

of feldspar raw materials RESERVES

☑ of Russia

> 50%

LITHIUM RESERVES

☑ of Russia

MINERAL RESOURCE CENTERS DEVELOPMENT PROJECTS

AN INVESTMENT CONTRACT WITH EUROCHEM

100 billion ₺

over 10 years will be allocated for the development of the Kovdorsky mining and processing plant

⌚ About **23 BILLION** will go to the regional budget over the years

⌚ **STABLE** extraction and production up to 2047

⌚ DEVELOPMENT OF A MINING AND PROCESSING PLANT ON THE BASIS OF THE OLENIY RUCHEY DEPOSIT

⌚ **FULL PROVISION** of Russian enterprises with phosphate raw materials for the production of fertilizers

⌚ DEVELOPMENT OF THE PECHEGUBSKY DEPOSIT

⌚ **PROVISION** of raw materials up to 2038

⌚ **165** thousand tons of ore **ALREADY** processed

NEW CENTERS

⌚ AFRIKANDA DEPOSIT

One of the **WORLD'S LARGEST** deposits of perovskite-titanomagnetite ores

⌚ FEDOROVA TUNDRA DEPOSIT

Development of **THE LARGEST** platinoid deposit in Europe

1800 new jobs



AUCTIONS WERE HELD

and work is underway on the development of lithium in the Kolmozerskoye and Polmostundrovskoe deposits

GASIFICATION

DURING GASIFICATION



>20 THOUSAND JOBS for qualified specialists will be created



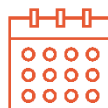
up to 400 BILLION rubles of investments in fixed assets will be attracted



THE PRESIDENT OF RUSSIA SUPPORTED THE GASIFICATION OF THE MURMANSK REGION



GAZPROM PJSC HAS STARTED DESIGNING



On April 12, 2023, a meeting of the [GASIFICATION WORKING GROUP](#) was held [WITH THE PARTICIPATION](#) of the [DEPUTY CHAIRMAN OF the GAZPROM MANAGEMENT BOARD](#) on prospective gas consumption volumes and updating the General Scheme of Gas Supply and Gasification of the Murmansk Region

Photo: Official website of the President of the Russian Federation

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FISHING INDUSTRY AND SHIP REPAIR



FISHERIES CENTRE

12% of national fish catch

☑ falls on the Murmansk region



~150

companies engaged in commercial and coastal fisheries



7500

thousand people employed in the fisheries sector

☑ > 850 new jobs since 2021



Fish cultivation volumes

18,8% GROWTH BY 2021

☑ **85**
thousand tons

UDARNIK TERMINAL



Creation of a modern refrigerated marine terminal with a full service for the maintenance of fishing vessels and the delivery of fish products

800 THOUSAND TONS EVERY YEAR

THE PROJECT OF CREATING A SHIP REPAIR CLUSTER

- ☑ the Government of the Murmansk region
- ☑ JSC State Transport Leasing Company (GTLK)

COVERING

the needs for the maintenance of ships in the Russian Arctic



2023 COMPLETION of financial and economic justification of the project

ENERGY POTENTIAL

TOP-5 regions with the lowest electricity tariffs for the population

>25% goes to the Russian energy system



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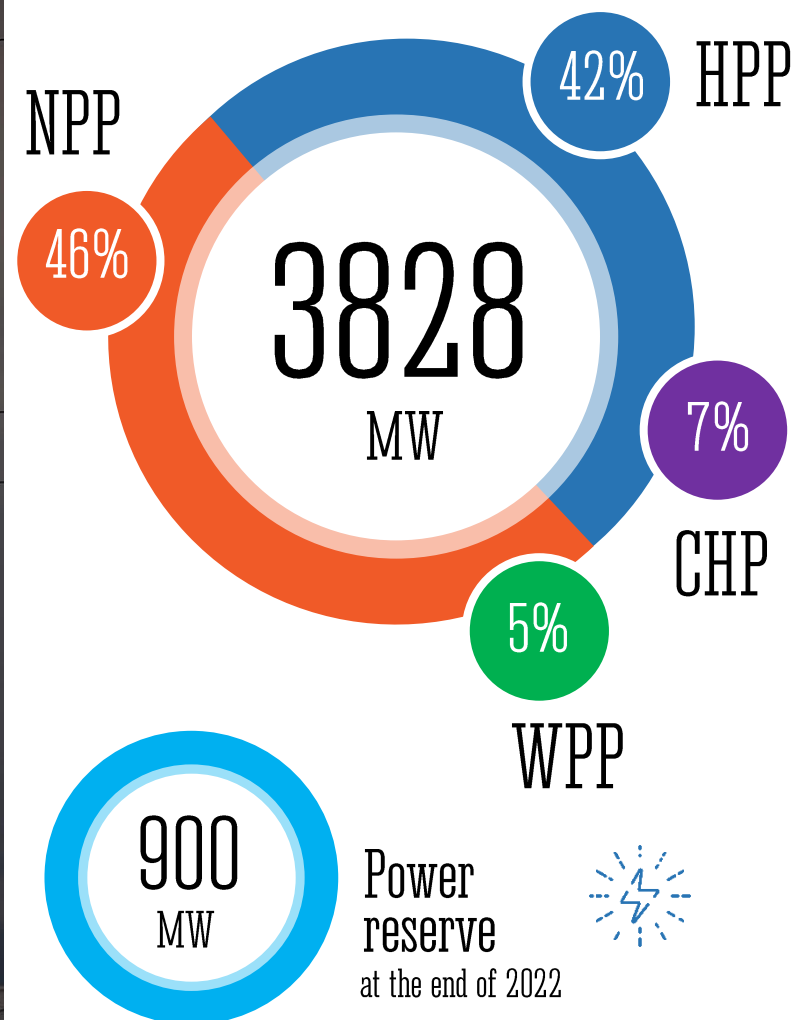
THE KOLA WIND FARM WAS
PUT INTO OPERATION

57

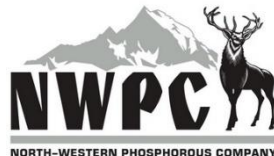
wind turbines

Total capacity
201 MW

Projected capacity balance for
2022-2027



KEY ENTERPRISES OF THE MURMANSK REGION



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INVESTOR SUPPORT

RF ARCTIC ZONE

Support period – 10 years
Projects from ≥1m in investment
Property tax – from 0% to 1.1%
Profit tax – from 5% to 10%
Insurance premiums – 7.5% (3.75% for SMEs)
Free customs zone
Land without bidding

REGIONAL INVESTMENT PROJECTS

Support period – 3/5 years
Property tax – 0%
Profit tax – from 10%
Land without bidding



ADZ "Capital of the Arctic"

The only advanced development zone in the RF Arctic Zone offering the same preferences as in the Far East

Support period – 10 years
Projects from ≥0.5m in investment
Property tax – 0% in the first 5 years
Profit tax – from 5% to 12%
Insurance premiums – 7.6%
Unrestricted use of foreign labour
Land at discounted rates

TAX INCENTIVES

- ✓ Simplified taxation regime to 2025
"Revenue" – 1%
"Revenue-expenditure" – 5%
- ✓ Public private partnership for 5 years
Property tax – 0%

FINANCIAL SUPPORT

- ✓ Microloans
from ≥0.5m to ≥5m
from 5% to 12% p.a.
- ✓ Subsidies and grants
from ≥0.3m to ≥5m

ECONOMIC GROWTH OVER 4 YEARS

116%

Investment growth
in fixed assets

2nd place in the NWFD

✓ Industrial production growth

by 10,8%

Russia's average – 7.1%

✓ Construction growth

by 2,1 times

₽367b

3rd place in Russia

INVESTMENTS



₽900b

ADZ AND AZRF

202 residents

✓ ₽373,1b in investments

✓ 11,2 thousand new jobs

>₽174b ALREADY Invested

5318 jobs ALREADY created

GRP GROWTH OVER 4 YEARS

BY 19,8%

Russia's average – 2,9%

☆ 3rd place in Russia

LEADER

by number of the
RF Arctic Zone
residents

KEY DEVELOPMENT PROJECTS

CENTER FOR THE CONSTRUCTION OF LARGE-TONNAGE OFFSHORE STRUCTURES

✓ >₹200b of investments

✓ ANCHOR ADZ'S RESIDENT

✓ FINAL
implementation stage



the construction of the
main facilities is
**FULLY
COMPLETED**



**HAS NO
analogues
in the
world**

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✓ WORLD'S FIRST PLANT for the serial production of natural gas liquefaction lines on gravity-type bases

✓ The height of the workshop (93 meters) makes it the tallest building in the Arctic Circle

✓ The size of the largest dry dock equals 15 football fields

✓ The workshop where the plant is being assembled is the largest production workshop in Russia, with a construction volume of more than 9 million cubic meters

✓ The total weight is about 640 thousand tons

✓ 3 Boeing-737 aircraft are freely placed in the plant's tank



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PERSONNEL POTENTIAL

MURMANSK ARCTIC UNIVERSITY

a SINGLE UNIVERSITY focused on the global
Arctic agenda



MSTU Supervisory Board

The amalgamation was supported
by the Chairman of the MSTU
Supervisory Board, Deputy Prime
Minister Denis Manturov

Kola Scientific Center of the
Russian Academy of Sciences

Russia's **ONLY** federal research
center in the Arctic Circle

3 LABORATORIES have been created within
the framework of the REC "Russian Arctic"

ranks **32ND** in the rating of scientific and
technological development of regions

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SECONDARY VOCATIONAL EDUCATION

over 116 professions
and specialties

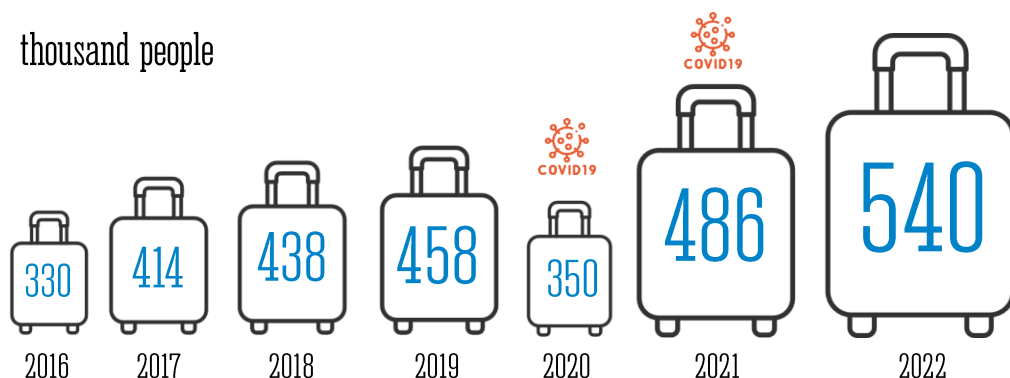
Murmansk Industrial College
is included in the TOP-100
SECONDARY VOCATIONAL
EDUCATION ORGANIZATIONS

48 modern
workshops
equipped with the latest
equipment

TOURISM

TOURIST FLOW

thousand people



Teriberka Arctic Festival
was included in the TOP-50
best events of the year of the

NATIONAL
CALENDAR OF EVENTS

Russian Travel Awards — 2023

1st place

Gastronomic Tourism Territory
Arctic Tourism Territory
Adventure Tourism Territory

2nd place

Ski Tourism Territory

3rd place

The best regional strategy for the development of
tourism and hospitality industry



THE MURMANSK
REGION BECAME
**THE TOP TRAVEL
DESTINATION**
IN 2023

According to the travel service Tutu.ru
within the framework
of the Media Exploration project

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Government
of the Murmansk region



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TO LIVE IN THE NORTH!