



Government
of the Murmansk region



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MURMANSK
REGION
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MURMANSK REGION — A FLAGSHIP OF ARCTIC DEVELOPMENT

REGION'S ADVANTAGES

RUSSIA'S NORTHERN SEA GATE

direct access to the World Ocean and the Northern Sea Route without the need to sail international straits

LARGEST TRANSPORT HUB

near Russia's northern shores

PROXIMITY TO RUSSIA'S CENTRAL REGIONS

1.5 hours flight to St. Petersburg

2 hours flight to Moscow

Administrative center
Hero City of Murmansk

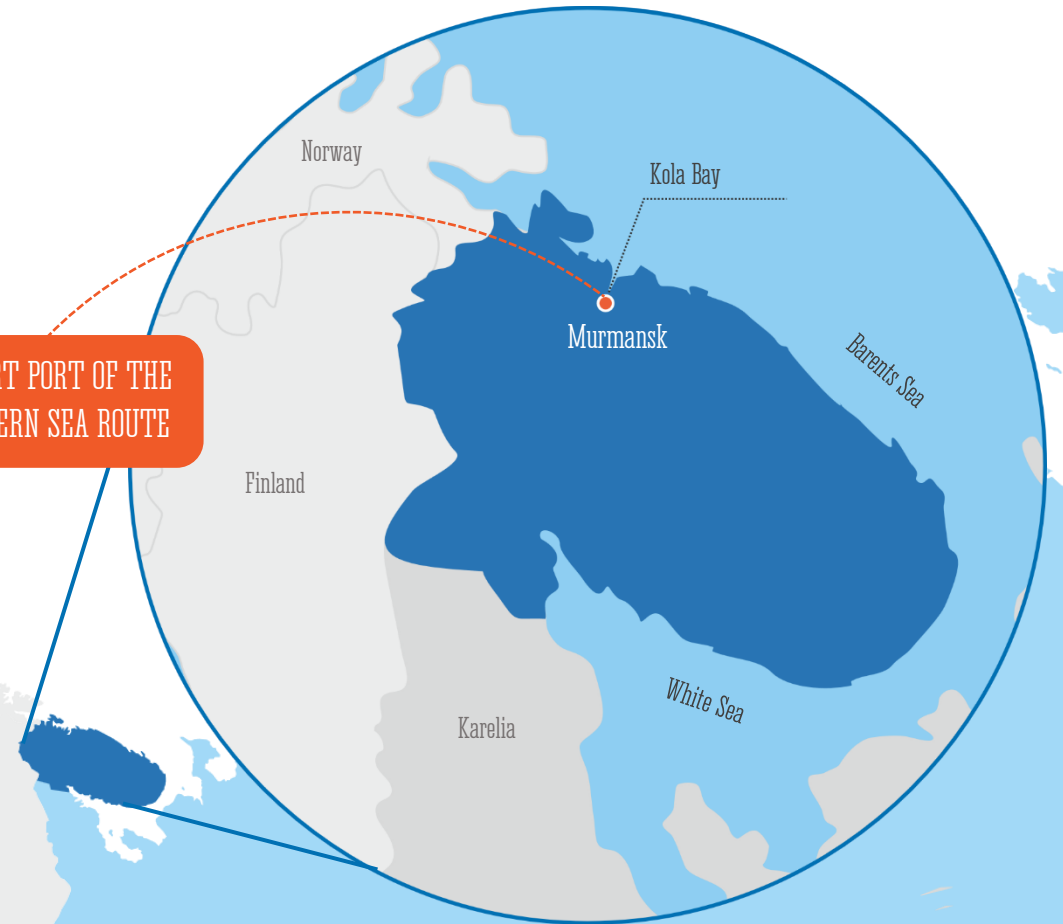
THE WORLD'S LARGEST CITY IN THE ARCTIC CIRCLE

OUR LOCATION

Moscow time zone UTC+3:00



SUPPORT PORT OF THE NORTHERN SEA ROUTE



144 900 km² area

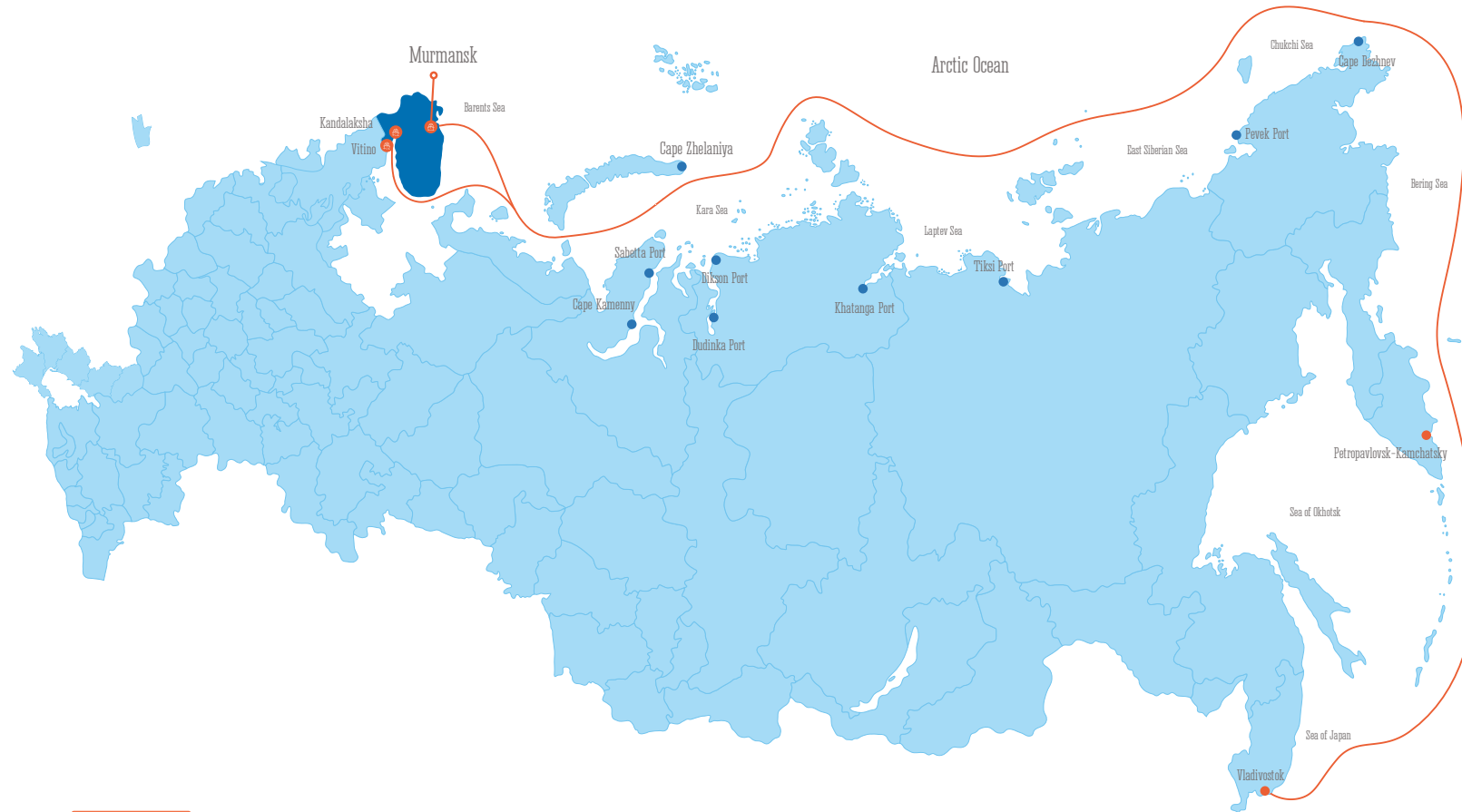
25th place  by area in the country

ONE THIRD OF ARCTIC RESIDENTS

live in the Murmansk region

100% Arctic

MURMANSK – NORTHERN SEA ROUTE'S BASE PORT



Transport corridor

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NORTHERN SEA ROUTE

Russia's main shipping artery

BY **40%** SHORTER

distance from the European part of Russia to the East

COMPREHENSIVE DEVELOPMENT OF MURMANSK TRANSPORT HUB

Cargo turnover of the port of Murmansk by 2027

> **110** m tons
per year

☑ Largest transport hub near Russia's northern shores

in 2023

58 m tons

ANCHOR PROJECT

LAVNA COAL TRANSSHIPMENT TERMINAL

☑ ₹71 b in investment ☑ 18 m tons per year — capacity

☑ Construction completion by December 2024

Construction of the Volkhovstroy —
Vykhodnoy railway branch ☑ ₹43.4 b in investment

15 DECEMBER 2023

☑ Operation launch

DEVELOPMENT OF THE NORTHERN SEA ROUTE

CENTER FOR THE CONSTRUCTION OF LARGE-TONNAGE OFFSHORE STRUCTURES

☑ ANCHOR ADVANCED SPECIAL ECONOMIC ZONE'S resident

HAS NO
ANALOGUES IN THE
WORLD

Liquefied natural gas ☑
project
of the Murmansk region



THE FIRST LINE WAS LAUNCHED BY THE PRESIDENT OF RUSSIA VLADIMIR PUTIN

☑ july 2023

☑ The 1st natural gas liquefaction line delivered to Yamal

☑ august 2023

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DEVELOPMENT OF THE NORTHERN SEA ROUTE

THE NORTHERN SEA TRANSIT CORRIDOR. WESTERN TRANSPORT AND LOGISTICS HUB

ADZ resident

- Container terminal for international transit sea freight
- capacity – **m tons per year**
- commissioning – **2026**



Key element of the Eurasian Container Transit project

Tuloma Terminal

4-6 m tons per year

ADZ resident

Offshore LNG Transshipment Complex

10,4 m tons per year

ADZ resident

POLAR EXPRESS

Construction of the transarctic underwater fiber-optic communication line Murmansk – Vladivostok

12,5 thousand km of fiber optic cable

REFRIGERATED MARINE TERMINAL UDARNIK

ADZ resident

- Transshipment of fish products
- Comprehensive maintenance of the fishing fleet
- Finishing construction of an automated industrial refrigerator for 10 thousand tons



It will become **ONE OF THE LARGEST** refrigerated complexes in the region

ENERGY POTENTIAL

Power reserve of the region's power system

9000 MW

☑ based on the fixed generation capacity of the power system

3828 MBT
power balance

35% goes to the Russian energy system

THE KOLA WIND FARM WAS PUT INTO OPERATION

201 MW – total capacity

Largest wind farm in the Arctic Circle

600 MW per year
construction of replacement capacities of the Kola NPP-2
☑ P100 b in investment

MURMANSK — WORLD'S LARGEST ICE-FREE PORT IN THE ARCTIC CIRCLE

Cargo turnover growth in 2023

by **3,2%**

☉ 58 m tons

☉ The **only** Arctic port with an increase in cargo turnover in 2023



TOP 5 of Russia's largest ports by freight

7%

of national ports and distribution transshipment complexes freight

BASE

of the world's only and most powerful nuclear icebreaker fleet

DESIGNED TO WORK WITH THE COUNTRIES OF THE ASIA-PACIFIC REGION

☉ Mikhail Mishustin signed an order to organize the work of the Vitino International Seaport



All roads lead to the Murmansk region

TRANSPORT ACCESSIBILITY



3 SEA PORTS

- Murmansk
- Kandalaksha
- Vitino



3,73 thousand km LENGTH OF HIGHWAYS

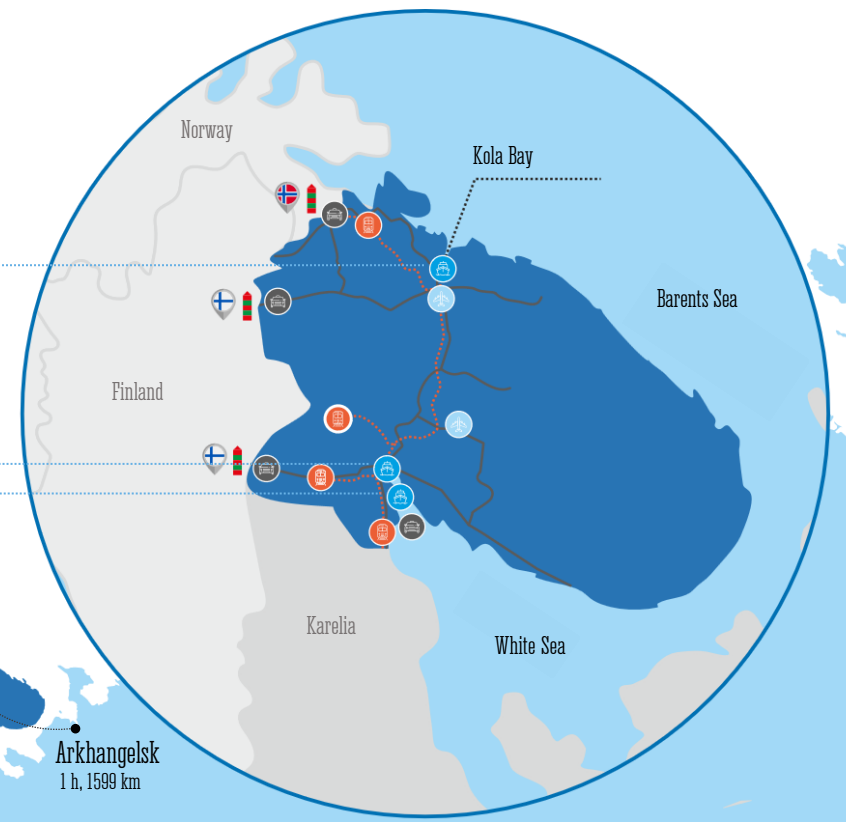


2 AIRPORTS

- Murmansk International Airport
- Khibiny Airport
- Apatity



870,3 km LENGTH OF THE RAILWAY



MURMANSK REGION — RUSSIA'S MINERALOGICAL TREASURY

OVER **60**
large explored deposits

~75% chemical elements of the periodic table ☑

SHARE IN NATIONAL OUTPUT

100%

Apatite and nepheline concentrates

100%

Loparite concentrate

95%

Nickel

10%

Iron ore concentrate

RESOURCE POTENTIAL

>79%

OF PHLOGOPITE RESERVES
☑ of Russia

>70%

OF VERMICULITE RESERVES
☑ of Russia

>50%

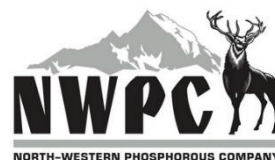
OF FELDSPAR RAW MATERIALS RESERVES
☑ of Russia

>50%

OF LITHIUM RESERVES
☑ of Russia

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KEY ENTERPRISES OF THE MURMANSK REGION



RUSAL



NOREBO



INARCTICA



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A HISTORIC DECISION ON THE GASIFICATION OF THE MURMANSK REGION

The length of the gas pipeline from Volkhov to Murmansk

> 1300 km

☑ according to preliminary data

25 THOUSAND JOBS
WILL BE CREATED IN PEAK

at least 1,8 TRILLION rubles
of investments in fixed assets
WILL BE ATTRACTED

THE PRESIDENT OF RUSSIA SUPPORTED THE GASIFICATION OF THE MURMANSK REGION

☑ Transition away from the oil dependence of the region

MINERAL RESOURCE CENTERS DEVELOPMENT PROJECTS

Development of existing centers

- Development of a Mining and Processing Plant on the Basis of the Oleniy Ruchey Deposit
Provision of Russian enterprises with phosphate raw materials for the production of fertilizers
- Development of the Pechegubsky Deposit
Provision of raw materials up to 2038

3,7 m tons of ore ALREADY processed

New centers

- Afrikanda Deposit
One of the WORLD'S LARGEST deposits of perovskite-titanomagnetite ores
- Fedorova Tundra Deposit
Development of the largest platinum deposit in Europe

1800 new jobs



AUCTIONS WERE HELD

development of lithium in the Kolmozerskoye and Polmostundrovskoe deposits is underway

LARGE FISHING CENTRE

12%

of national fish catch falls on the Murmansk region

Fish cultivation volumes

18,8%

GROWTH BY 2021

85 thousand tons

EVERY EIGHTH KILOGRAM OF FISH is caught by Murmansk fishermen

4th place in Russia

UDARNIK TERMINAL

Creation of one of the LARGEST terminals for transshipment of fish products and complex maintenance of the fishing vessels

~150

companies engaged in commercial and coastal fisheries

THE PROJECT OF CREATING A SHIP REPAIR CLUSTER

the Government of the Murmansk region
JSC State Transport Leasing Company

COVERING the needs for the maintenance of ships in the Russian Arctic

EXPORT DEVELOPMENT

24,8% ↑

Foreign trade turnover growth over 5 years

3rd place in the Northwestern Federal District

Main export goods :

36,0% nickel matte

27,6% raw nickel

8,9% nickel concentrate

5,9% frozen fish

5,2% crustaceans

4,1% fish fillet

3,4% calcium phosphates

2,0% iron ore concentrate

SHIFTING FOCUS
to the 'friendly' countries' markets

EXPORT VOLUME

(with the participation of the Export Support Center of the Murmansk region)

> \$37,9 m

121[✓]

export contracts

(with the participation of the Export Support Center of the Murmansk region)

TOP 20
main exporting regions
of Russia

MURMANSK REGION

export-oriented region of the Russian Arctic

58

COUNTRIES

geography of goods and services supply

Countries of Europe, Asia, Africa, North and Latin America and Commonwealth of Independent States

INTERNATIONAL ACTIVITIES

COOPERATION
ESTABLISHED WITH

20

trade missions



WORK IS UNDERWAY

on signing agreements
on interregional cooperation
with the countries of Africa,
Asia and Latin America

INTERNATIONAL EVENTS

- ☑ Business missions to the UAE and Belarus
- ☑ Reverse business missions from Armenia, Turkey, Belarus, Kazakhstan
- ☑ Exhibitions in Turkey, Moscow, India, St. Petersburg, Brazil, Azerbaijan, China
- ☑ The Murmansk Region Export Day Forum

INITIATED

- ☑ Holding BRICS events in Murmansk as part of the Russian Chairmanship in 2024

- ☑ **EXPANDING** the geography of cooperation

INVESTOR SUPPORT

RF ARCTIC ZONE

Support period – 10 years
Projects from ₺1m in investment
Property tax – from 0% to 1.1%
Profit tax – from 5% to 10%
Insurance premiums – 7.5% (3.75% for SMEs)
Free customs zone
Land without bidding

REGIONAL INVESTMENT PROJECTS

Support period – 3/5 years
Property tax – 0%
Profit tax – from 10%
Land without bidding



ADZ “Capital of the Arctic”

The only advanced development zone in the RF Arctic Zone offering the same preferences as in the Far East

Support period – 10 years
Projects from ₺0.5m in investment
Property tax – 0% in the first 5 years
Profit tax – from 5% to 12%
Insurance premiums – 7.6%
Unrestricted use of foreign labour
Land at discounted rates

TAX INCENTIVES

- ✔ Simplified taxation regime to 2025
“Revenue” – 1%
“Revenue-expenditure” – 5%
- ✔ Public private partnership for 5 years
Property tax – 0%

FINANCIAL SUPPORT

- ✔ Microloans
from ₺0.2 m to ₺5 m
from 5% to 12% p.a.
- ✔ Subsidies and grants
from ₺0.3 m to ₺5 m

ECONOMY OF RESIDENTS

In the Murmansk region

THERE ARE 2 SUPER-PREFERENTIAL BUSINESS SUPPORT REGIMES

8 ADZ "Capital of the Arctic" residents

255 RF Arctic Zone residents

ALREADY INVESTED
>₽214 b

ALREADY CREATED
>4900 jobs

Leaders in number of the RF Arctic Zone

☑ LEADERS in actual investments of the RF Arctic Zone

☑ >₽39 b

Total investment volume

₽450 b

New jobs

>12,3 thousand

ECONOMIC GROWTH OVER 4 YEARS

Murmansk region is no longer a beneficiary region

☑ By the end of 2021

☑ Growth of investments in fixed assets

116%[↑]

2nd place in the NWFD

☑ Industrial production growth

by 10,9%[↑]

☑ Russia's average – 7%

☑ Average wage growth

by 1,5 times

10th place in Russia

INVESTMENTS

₹1,2 trillion[☑] over 5 years

TOP 20 regions 

with socially oriented expenditures of the consolidated budget

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GRP
per capita

by 2,5 times

☆ 10th place in Russia

☑ ₹1,7 m per 1 resident

MURMANSK IS AMONG THE LEADERS IN THE QUALITY OF EDUCATION

Murmansk Arctic University

a SINGLE UNIVERSITY

focused on the Arctic agenda

More than 100 international students from Azerbaijan, Belarus, Zimbabwe, India, Egypt, Kazakhstan, Morocco, Palestine, Tajikistan, Turkey and Uzbekistan study at MAU in higher and secondary education programs

200 EDUCATIONAL PROGRAMS

MAU's General Medicine program is included in the international database World Directory of Medical Schools created with the support of the World Health Organization

✔ 9,489 students

over

116 professions and specialties

✔ 48 modern workshops equipped with the latest equipment

ACCESSIBLE NORTH EXOTIC

Murmansk region is one of the

THE TOP TRAVEL DESTINATIONS IN 2023

☉ According to the travel service Tutu.ru within the framework of the Media Exploration project

In 2023, 670 thousand tourists visited the Murmansk region

☆ an all-time record

Russian Travel Awards — 2023

1st place

Territory of Arctic, Adventure and Gastronomic Tourism

2nd place

Ski Tourism Territory

3rd place

The best regional strategy for the development of tourism and hospitality industry



Since 2019, the Murmansk region has been visited by more than

2,5 million people

туризма и индустрии гостеприимства



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TO LIVE IN THE NORTH!

